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UPCOMING EVENTS:

General Membership Meeting, Salt Lake

Thursday, Jan. 24, 7:00 PM
 General Membership Meetings,

Provo or Ogden
• Wednesday, Jan, 23, 7:00 PM

UPRO Certification ClassesFriday, Jan. 25, 8:30 AM

Marketing: Curb Appeal
• Friday, Jan. 25, 10:35 AM
Marketing: Advertising & Leasing

Tribute Awards Ceremony

• Friday, Feb. 8, 6:00 PM



UTAH



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6 Features to Attract College-Age Renters

Кеере

Many college students outgrow dorms during their college years and start looking for off-campus housing with other students after their initial year of college. If your property is near a college or university, you can maximize on this demographic by using these tips.

1. Rent

Students are reluctant and often financially limited to over-pay for rent. To maximize on renter interest, be sure to price your rent according to similar properties in the area to maximize on interest while maintaining your revenue.

2. OCCUPANTS

Generally, students rent an

See 'Attracting' on Page 4

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Understanding Utah's Rules Regarding Medical Marijuana

By Jeremy Shorts, Law Offices of Jeremy M. Shorts

In November 2018, Utah voters passed Proposition 2 concerning the use of medical cannabis in Utah, which the Utah Legislature then replaced with House Bill 3001, the Utah Medical Cannabis Act ("UMCA"). Landlords are wondering how these changes will impact them.

Let's talk about some of the common questions we've received. First, the bill itself is 220 pages! There's a lot to the bill and everyone involved is still learning what it allows/disallows and how the laws will be implemented and enforced. But let's talk about some of the highlights as the bill relates to landlords and tenants.

The most common question we have received is whether landlords have to allow marijuana smoking in their units. The quick answer is "No." The language of the bill specifically states that the UMCA "does not authorize a



medical cannabis cardholder to smoke or combust cannabis or to use a device to facilitate the smoking or combustion of cannabis." This means that if a tenant is smoking marijuana, they are likely violating the UMCA and their lease agreement. If you have a tenant that is smoking marijuana you should contact an attorney to discuss your specific situation, but the first place an attorney will want to look is your lease to see if smoking is allowed. Even if the UMCA

See 'Answers' on Page 5



Speed Hiring! Finding the Right People Fast

By Mary Gwyn, CPM

A tweet from Grace Hill said that our industry is slow to hire. It reminded me of why I try to be passionate about hiring. When you have a vacant or about-to-be-vacant position, nothing is really more important. If you're a "man down."

- You can't get your work done as well, working to see the other person's job is done.
- Everyone else has to work harder, too.

• You are torn between time to recruit, interview, vet and hire, and time to do what's not being done by the "missing person."

And that doesn't even consider the impact of the learning curve on coworkers' time and keeping results up. The best solution: REHIRE FAST!

8 TIPS TO SPEED HIRING:

1. Post ads before the ink dries on your outgoing employee's notice! Post

See '8 Tips' on Page 3









ON-SITE













Chair's Message

You, the Members, Make UAA Great

As President of the Utah Apartment Association I have learned that the most important part of the UAA



MATT LEDINGHAM Chair, Utah Apartment Association

is you. You, the member, are the one who makes this organization work. You, the member, are the catalyst that makes the UAA great.

Volunteers like you play a bigger role than ever in the UAA. There are 38 volunteer board members and hundreds more on committees. Volunteers like you make decisions on the direction and the mission of the UAA. Volunteers like you are more

involved than ever in doing the work of the association.

As Theodore Roosevelt once said "Every man owes a part of his time to the business in which he is engaged. No man has the moral right to withhold support from an organization that is striving to improve conditions within his sphere."

I am so proud of the UAA board. Each member this past year has stepped up and become involved in meaningful ways. They lead committees. They organize events. They create resources. They teach classes. They market our events. They advocate on our issues.

In 1945 UAA President John H. Henderson said, "Too many of our members are inclined to let

the limited staff fight all of our battles. In a recent legislative matter the ladies committee reported to me that several members stated 'Why can't the association do it?' Who is the association? Certainly it is not our limited paid staff. It is you and I and every one of us who owns property. You must help in every way you can to increase our membership to make our work more effective. This is your association and for it to continue its effective work for you — you, too, must make some contribution besides the mere paying of dues."

If you aren't yet involved as a volunteer, please sign up by emailing stephanie@uaahq.org or call us at 801-487-5619. The UAA does really need you to be successful.

How to Avoid a Fair Housing Claim Over Source-of-Income Discrimination

By Ellen Clark

Many states and cities, including Seattle and the State of Washington, have laws against source-of-income discrimination, meaning a property owner cannot choose to reject an applicant based on where his income comes from as long as it is a lawful source.

Source-of-income discrimination has been documented by researchers, and advocates say it creates barriers for

grace hill

TRAINING TIP OF THE MONTH

people struggling to find housing.

In Baltimore, the City Council is set to take up legislation that would make it illegal for property managers to discriminate against prospective residents because of how they would pay their rent.

This type of discrimination is known as "source-of-income" discrimination, and though not prohibited under federal fair housing law, it is prohibited by some state, city, and county laws. According to reports at least 12 states and numerous cities have similar legislation in place so it pays to check your local city and state laws on this issue. The states of Washington, Oregon, Utah and Colorado all have these types of laws.

Source-of-income discrimination is often directed at people whose lawful livelihoods come from sources other than a paycheck.

Examples of lawful sources of income include:

• S o u r c e - o f - i n c o m e discrimination may not be prohibited under federal fair housing law, however, it is prohibited by some state, city, and county laws.

Housing Choice Vouchers (Section 8)

- Supplemental Security Income (SSI)
- Social Security
- Veterans benefits
- Alimony or child support payments
- Temporary Assistance for Needy Families (TANF)

What types of actions may be considered discrimination based on a source of income?

Here are some examples:

- Advertising that a person "must have a job" to rent an apartment.
- Requiring documentation, such as pay stubs, that are typically only available to people who are working.
- Advertisements that express limitations as to the source of income of potential residents, such as, "No Section 8" or "We do not take public assistance"
- Refusing to rent to a person who is receiving public benefits.
- Setting income requirements artificially high in order to exclude applicants who receive public benefits.

• Requiring co-signers or a larger security deposit because of an applicant's source of income.

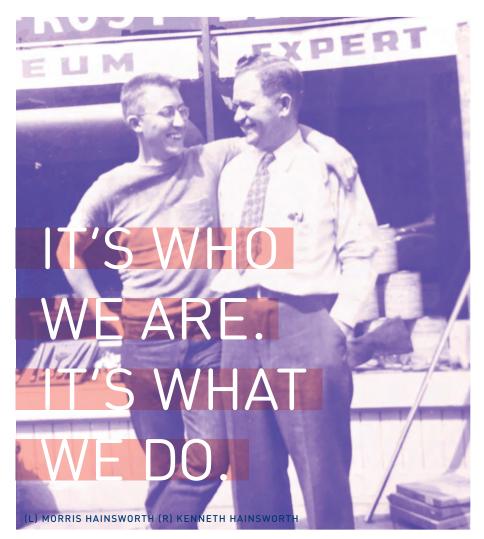
If discrimination based on the source of income is prohibited in your state or locality, one of the most important things you can do to make sure you do not end up on the wrong side of a fair housing claim is to keep all employees well-informed.

All staff members who come into contact with residents and prospective residents must be trained in fair-housing laws.

- All staff members should refresh their fair-housing knowledge at least annually and should be very clear that discrimination based on the source of income is illegal.
- Don't forget about vendors and contractors! Anyone who could possibly interact with your residents should be informed of your company's fair-housing policy and asked to abide by fair-housing laws.

It is important to remember that many states, cities, and municipalities have expanded fair housing protection to include additional protected classes. In addition to the source of income, these may include characteristics such as ancestry, marital status, age, military status, and student status.

Ellen Clark is the Director of Assessment at Grace Hill. Her work has spanned the entire learner lifecycle, from elementary school through professional education. She spent over 10 years working with K12 Inc.'s network of online charter schools, and later, at Kaplan Inc., she worked in the vocational education and job training divisions, improving online, blended and face-to-face training programs, and working directly with business leadership and trainers to improve learner outcomes and job performance. Ellen lives and works in Maryland, where she was born and raised. About Grace Hill: For nearly two decades, Grace Hill has been developing best-in-class online training courseware and administration solely for the Property Management Industry, designed to help people, teams and companies improve performance and reduce risk. Contact Grace Hill at 866.472.2344 to hear more.



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Director's Message

Do Boom Times Now Mean a Crash is Around the Corner?

City housing market has seen the



L. PAUL SMITH, CAE **Executive** Director, Utah Apartment **Association**

fourth-largest growth in new apartment units in the country. Currently there are almost 10,000 units under construction. That's in addition to the 25,000 units we've had over the past 10 years. It certainly has been a boom time.

It's natural to worry that this boom will lead to a bust. It is likely there will be a slowing this year. However, there are several reasons why there is unlikely to be a "bust" any time soon. First, the new construction has mostly been meeting pent-up demand. Even now after adding 25,000 new units, our market has less than 5 percent vacancy, which is considered full occupancy.

Over the last 10 years the Salt Lake During the great recession which started in 2007, the demand for housing was largely met by people doubling up. You've probably seen this in your neighborhood — basement apartments being rented or families moving in with families. At one time during the height of the great recession, there were 100,000 households in Utah doubled up. If 30 percent of those were renters, that's 30,000 households. Building 25,000 units just met that pent-up demand.

> The second reason why we've probably not reached a tipping point yet is that the economy is doing well in Utah. In 2018, Utah dropped to second in the country in job creation from #1, where it had been for a few years. According to the U.S. Bureau of Labor and Statistics, we added 52,400 jobs between September 2017 and September 2018. With the jobs created in Utah, there are an increasing number of households being established, and for every three households created,

statistically one will rent. Statistically It's projected that the homeownership for every 1.4 jobs created there is a new demand for a housing unit, and one out of every three of those is a rental. Using this formula, these new jobs will create demand for almost 37,000 households. A third will rent, so even construction of more than 10,000 units won't be enough to meet demand.

The third reason there's unlikely to be a bust soon is the changing choices of Utah households. At the height of the homeownership craze, 76 percent of Utahans owned a home. That's down already to less than 70 percent.

Many experts suggest that because of the psychological damage inflicted upon society from the housing crisis, many people have changed their attitudes toward housing. Many young people want the flexibility of renting without the risk of owning. People who saw friends or family flip upside down or lose houses don't want that to happen to them, so they choose to rent. rate will go down as low as 65 percent in Utah. With one million households, every 1 percent shift in homeownership to renting creates a demand for 10,000 rental housing units. This is another reason why a crash is not likely right around the corner.

There will be pain in some areas. Downtown, south valley and Lehi/ Geneva are the areas most susceptible to vacancy and rent struggle, because of the new construction. But by and large it is not just a good time right now to be a landlord in Utah, but it's likely to be a good time for years to come. This is largely due to another reason a crash is unlikely anytime soon: Demographics. We have reached the millennial generation, which is the largest generation in American history, and they are currently in the target age for renting. So for the next 10 to 15 years renting is likely to become more popular than ever.

8 Tips for Finding the Right Replacement Fast

Continued from Page 1

the position on any site you think will draw qualified industry professionals: apartment association job sites, Craigslist, LinkedIn, MultifamilyInsiders, Indeed, and more!

- Call your "Employment Pool." Think of people who have "WOWed" you, or who have sent you a resume in the past. Call them now! If they aren't interested, ask if they know anyone else.
- Network! I was excited to get two great referrals from a business friend I messaged on LinkedIn! Call your network and let them know what you're looking for, and contact everyone they suggest. Even if that person isn't "the one," they may give you a name!
- Call any resume that meets your criteria FAST! In fact, set an alarm so your email dings every time a resume comes in! A lot of you know, a good maintenance resume has a shelf life of about 15 minutes. In some markets, less! Whatever the role, set

up interviews fast. Don't "save up" the resumes and call everyone at once. Talk to candidates before their resume's hit their "expiration date!"

- Give everyone who interviews an application, and get it back before they leave the interview. That way, if they make it to the next step you won't waste time trying to track them down to get the application filled in. You'll already have references and more to keep the ball rolling. If a strong candidate can't fill it in on the spot, "stalk them" a little to keep the process moving!
- Make your offer fast! Keep a draft offer letter handy that you can edit and get in your candidate's hands fast. Make sure it includes ALL your benefits, and if possible, the dollar value your benefits add to the offer. If there is a bonus program, education benefits, PTO, vacation schedule, holidays, apartment discounts, vendor-partnerships that give discounts, any other "perks," name them in the letter. You want your offer to stand out!
 - Check references as soon as you can. Call,

stalk, email, and get them checked. If you have trouble reaching one, enlist the candidate to help you. Sometimes they can "guilt" a reference to respond. Whatever you do, don't skip this step!

8. Start any additional processes immediately. Credit, criminal, drug screenings – all these take time. We typically schedule the drug screening with the candidate when he or she accepts the offer, making a quick call while everyone is right there.

No matter how fast you hire, there is down time, so keep it to the minimum by Speed Hiring! If you have more tips on filling employee vacancies faster, please share them!



MARY GWYN, CPM

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Publisher/General Manager

John Triplett

Editor-in-Chief Linda Wienandt

Associate Editor

Diane Porter

Sales Manager Terry Hokenson www.RentalHousingJournal.com

Mailing Address

4500 S. Lakeshore Drive, Suite 300 Tempe, AZ 85282

Email

info@rentalhousingjournal.com

Phone (480) 454-2728 - main (480) 720-4386 - ad sales

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Tempe, AZ 85282

Ask the Attorney

Can You Claim Your Own Time Against a Tenant's Security Deposit?

Dear Attorney,

When I am charging fees against



JEREMY SHORTS
Attorney

a security deposit, can I charge for my own time working on the property?

First, review your lease for anything specific to your situation. Second, Utah law allows you to charge the tenant for cleaning

costs as well as repairs, above normal wear and tear.

Yes, you may charge your own time, but you need to make sure that the charges are reasonable. The word "reasonable" can have different meanings for a lot of people and can be

difficult to follow, so make an effort to ensure your hourly rate is not too high, and the hours you are charging are also reasonable.

Most cases never make it in front of a judge, but you should always act as if this one will. If your tenant disputes the charges and the matter ends up in court, that can be more of a headache than the charges against the deposit.

Be reasonable, and back up your charges with logs, detailed work descriptions, and even estimates or invoices from other service providers.

When in doubt, it might be best practice to have an independent third party complete repairs and cleaning. That way you will be able to provide a third-party invoice along with the deposit closing statement to support the charges.



Answers to Questions About Medical Marijuana Legislation

Continued from Page 1

permitted the smoking of medical cannabis, landlords have an argument that the lease could be used to restrict smoking within the unit. Think of tobacco – It's legal under the law to smoke, but landlords are still within their rights to restrict smoking within

the unit.

Also, the initial draft of the UMCA specifically stated that a landlord could not refuse to lease to a person based on their status as a medical cannabis card holder. That was removed and is not in the version that became law, but it's important not to overreact. If

medical cannabis is being used by a tenant in accordance with the UMCA, it's highly unlikely that the landlord would ever even know about it. How many landlords are aware of what prescription medications their tenants are taking? It is likely to be the same scenario when it comes to medical cannabis use; the landlord is probably never going to know about it.

Finally, do you need to update your lease to address medical cannabis? Probably not. The most common abuse will be smoking marijuana, which is already prohibited by the UMCA and most leases.

There is no need to have your lease address specific prescription medications that your tenants are taking, so it's unlikely that medical cannabis needs to be addressed in your lease. Continue to refer to your lease



and enforce it if you see any violations.

The big takeaway here is for landlords not to overreact; we aren't expecting UMCA to drastically impact the manner in which landlords and tenants operate.

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Attracting College-Age Renters

Continued from Page 1

apartment unit with other people. Make sure your policy is flexible on the number of occupants one unit can have to maximize on renter interest.

3. Parking

If your property isn't centrally located near stores and a university, consider reevaluating parking costs to ensure your college-age applicants can afford the extra expense. High parking costs might drive students from considering your property as a reasonable place to live.

4. REPUTATION

College-age renters review online sites to get a sense of what to expect from the landlord. If you are receiving bad reviews on such sites, be sure to make changes in your business that will reflect you more positively in reviews.

5. AMENITIES

High-end features are not a necessity,

but amenities such as laundry, gym, and a pool are all features that can sway college-age renters to picking your property over another. If your apartment complex has useful amenities, be sure to highlight these features on your website and other marketing channels.

6. SMART TECHNOLOGY

Millennials and Generation Z are early adopters of smart apartment technology and prefer renting in properties that have already adopted technologies such as smart thermostat and lighting systems, which are among the top devices that are seen as valuable to renters. Invest in smart technology to draw in millennial renters, especially if you are in a competitive market.

Keepe is an on-demand maintenance solution for property managers and independent landlords. Keepe is available in the Greater Seattle area, Greater Phoenix area, San Francisco Bay area, Portland, San Diego and is coming soon to an area near you.





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The ABCs of Eviction in the State of Utah

By Jeremy Shorts, Law Offices of Jeremy M. Shorts

How long does it take to evict in Utah? Most of our evictions are handled in weeks, but if they are not done correctly we have seen evictions take months.

Utah courts allow evictions to proceed through an expedited legal process. This is simply based on the fact that the courts understand that you, as the landlord, cannot wait months or years for a court's decision when you are dealing with a dead-beat tenant.

There are generally three steps to properly evict a non-paying tenant. It is important to consult an attorney to ensure that you are complying with the law. Failing to follow the proper procedures can result in your eviction action being dismissed or even penalties imposed on the landlord.

Here is a brief outline of the process for a typical Utah eviction:

STEP #1 - EVICTION NOTICES (ENDING THE LEASE)

The eviction process begins with serving an eviction notice. Along with the eviction notice, we will personally serve an eviction demand letter letting your tenants know that they must comply with the eviction notices or face an eviction lawsuit.

Selecting the correct eviction notice is critical because it forms the foundation



of the eviction. Utah law allows for multiple eviction notices. If the tenants have caused multiple violations, the landlord should serve multiple notices that apply to the situation. This provides the landlord with a stronger eviction case because it provides multiple grounds for eviction (we don't have to prove ALL of the notices, we only have to prove one notice to justify the eviction). Failing to provide proper notice to a tenant can easily result in a judge dismissing your entire eviction.

STEP #2 - FILING AN EVICTION WITH THE COURT

If the tenant fails to comply with the eviction notices, the landlord must file an eviction lawsuit with the court. This is typically where our clients have us

take over. Our evictions are handled online and submitted electronically directly with the court. Most evictions are filed the same day and completed 2-3 weeks later with the locks being changed.

Evictions must be filed in Utah's District Courts (small claims cannot handle evictions). An eviction lawsuit usually has two main purposes: (1) to re-gain physical possession of the property, and (2) to obtain a judgment for any amounts owed under the contract. We work to accomplish both of these goals.

STEP #3 - PERFORMING THE LOCKOUT

Once the eviction case is filed we work through the case until the sheriff

or constable is able to change the locks. Lawsuits can be complex and there are multiple reasons you should hire an attorney. If not done properly, your case may be delayed or you may have to start the entire process over.

TIMELINE

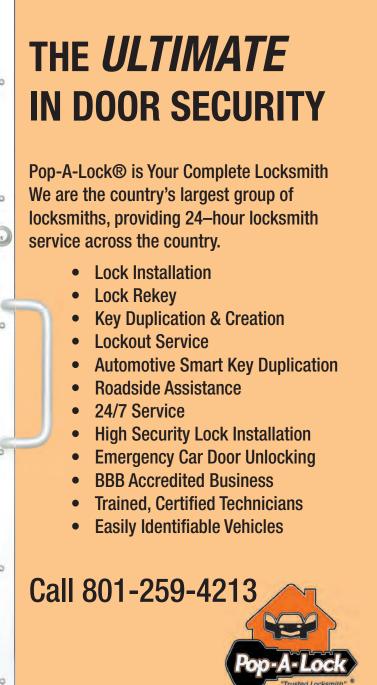
Civil lawsuits in Utah's District Court often take months or years before a judge renders a decision. If forced to wait through the regular timelines, landlords would often face default on their mortgage which may result in foreclosure. In order to avoid this result, and to provide landlords with relief from dead-beat tenants, Utah law provides landlords several significant opportunities to speed up the eviction process and have a judge review the case. If done properly, evictions can typically be resolved within days or weeks as opposed to months or years.

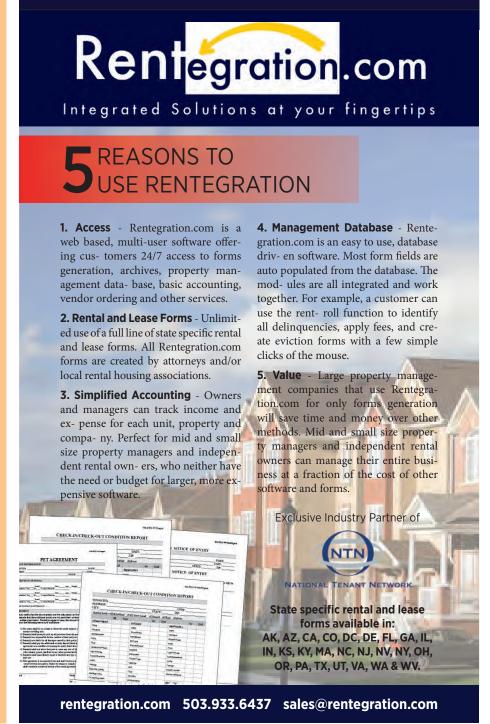
Benjamin Franklin once said, "An ounce of prevention is worth a pound of cure." This is certainly true when dealing with evictions. A good eviction attorney can prevent potential problems with your eviction case and can often evict a tenant faster.

Before you get started, feel free to contact us for a free consultation for landlords.

Utah Eviction Law Jeremy Shorts, Esq. Phone: 801-610-9879

Email:info@utahevictionlaw.com



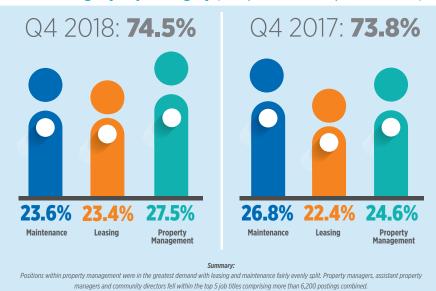


Total Q4 Job Postings in Apartment Industry (% of Real Estate Sector)

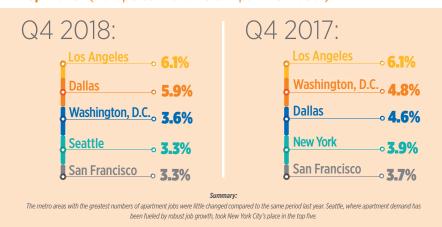
Q4 2018: **34.4%** 5-Year Average: Q4 2017: **24.3%**

28.2%

Job Postings by Major Category (As a percent of all Apartment Jobs)



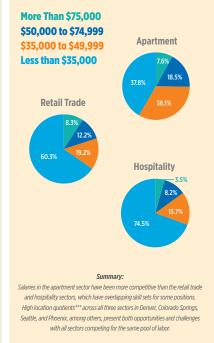
Top MSAs* (As a percent of all U.S. Apartment Jobs)

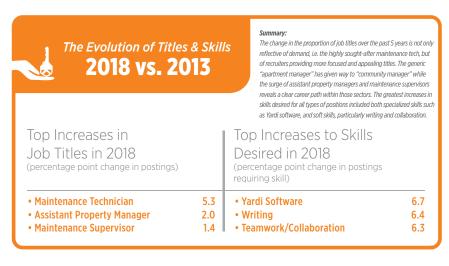


December 2018: % Apartment Jobs of Total Real Estate Jobs

Raleigh San Antonio **Portland** 。 **45.3%** Denver Columbus The monthly MSA ranking ended the year with three cities making an appearance five times: Denver, Nashville and San Antonio. These markets had the highest concentration of open apartment positions as measured against the broader real estate sector. Although growth kept demand for apartment jobs elevated.

Competing Sectors: Mean advertised salaries by dollar range**







West Coast Markets **Dominate Demand** for Apartment Jobs

RENTAL HOUSING JOURNAL

The apartment industry labor market held its momentum through the final three months of the year, with apartment jobs representing more than 34 percent of job openings in the real estate sector.

The latest National Apartment Association jobs report shows demand levels were well above the recent average of 28.2 percent for this quarter.

West Coast markets Los Angeles, Seattle and San Francisco dominated the top cities for apartmen- job demand in terms of the sheer number of available positions.

Both Denver and Colorado Springs had the highest location quotients, meaning demand in these markets was three times the U.S. average.

PROPERTY MANAGER JOBS IN HIGH DEMAND

Positions in property management were in the greatest demand, with leasing and maintenance fairly evenly split, according to the December report.

Property managers, assistant property managers and community directors were in the top five job titles, comprising more than 6,200 postings combined.

SALARIES MORE COMPETITIVE

Salaries in the apartment sector have been more competitive than the retail trade and hospitality sectors, which have overlapping skill sets for some positions.

High location quotients in Denver, Colorado Springs, Seattle, Phoenix, among others, present both opportunities and challenges as all sectors are competing for the same pool of labor.

The change in the proportion of job titles over the past five years is not

only reflective of demand, i.e. the highly sought-after maintenance tech, but of recruiters providing more focused and appealing titles.

The generic "apartment manager" has given way to "community manager," while the surge of assistant property managers and maintenance supervisors reveals a clear career path within those sectors.

The greatest increases in skills desired for all types of positions included both specialized skills such as Yardi software, and soft skills, particularly writing and collaboration

The jobs report focuses on jobs that are being advertised in the apartment industry as being available, according to Paula Munger, Director, Industry Research and Analysis, for the National Apartment Association's Education Institute.

"Our education institute is a credentialing body for the apartment industry. They hear often that one of the biggest problems keeping our industry leaders up at night is the difficulty in finding talent, attracting talent and retaining talent," Munger said. "Labormarket issues are happening in a lot of industries, certainly with the tight labor market we have."

NAA partnered with Burning Glass Technologies. "They have a labor-job posting database that is proprietary," she said, and they can "layer on data from the Bureau of Labor Statistics (BLS). We looked at that and thought we could do something that is really going to help the industry and help benchmark job titles and trends as we go forward." NAAEI's mission is to provide broad-based education, training and recruitment programs that attract, nurture and retain high-quality professionals and develop tomorrow's apartment industry leaders.

Highest Location Quotients***

Apartments	Retail Trade	Hospitality
Denver 3.0 Colorado Springs 3.0 Austin 2.9 Portland 2.7 Raleigh 2.7	Seattle 2.1 San Francisco 1.7 Denver 1.7 Colorado Springs1.7 Burlington, NC 1.7	Las Vegas 3.9 Nashville 2.4 Denver 2.3 New Orleans 2.2 Phoenix 2.1

Sources: NAA Research; Burning Glass Technologies; Bureau of Labor Statistics; CoStar Group (Job postings data are not seasonally adjusted)

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